

MONTANA PUBLIC DEFENDER COMMISSION



STATE OF MONTANA

TO: Regional Deputy Public Defenders

CC: Chief Public Defender Bill Hooks

FROM: Commissioners Ann Sherwood, Maylinn Smith and Larry Mansch

DATE: December 12, 2016

We would like written responses to the following questions from each Regional Deputy Public Defender by December 30, 2016. Please discuss these questions with your offices and report the results of those conversations to the Commission and Chief Hooks.

1. What factors do you think contributed to the budgetary shortfall?
2. What steps have you taken to implement the mitigation plan?
3. Do you have other ideas for mitigation?

We look forward to your responses as we work together to alleviate the shortfall.